



1925 Greenspring Drive
Timonium, MD 21093
Telephone: 410.453.9553
Fax: 410.308.8926
www.mosaicinc.org

September 5, 2012

To Behavioral Health Integration Steering Committee Members:

I and the physicians listed below are community-based public health psychiatrists that predominantly treat children and adults of Maryland's Public Mental Health System, a system that now serves over 140,000 individuals each year. We want to express our support of a behavioral health carve-out (Model "2B") which retains the strengths of the current ASO system, but adds two very significant components to improve behavioral and physical health outcomes and cost efficiency: i) behavioral health homes; and ii) performance- and financial-risk sharing. Based on our unique experience serving the population affected by the various system transformation options, we respectfully disagree with the recent statement by some of our colleagues in the Maryland Psychiatric Society which appears to support the Model 1 "carve-in."

We believe that the behavioral and physical health needs of low-income individuals with mental illness would be better served in a specialty "carve-out" system with the improvements of Model 2B instead of by MCOs; carve-ins for public mental health service recipients have not worked well in other states. In addition, we see the current system as having significant strengths with regard to clinical effectiveness and financial efficiency, albeit also having room for improvement in the areas noted above. Therefore, the drastic, dismantling change of Model 1 is neither necessary nor prudent given the risks and unanticipated consequences that would follow. We believe that Model 2B represents truly transformative change that builds on the strengths of the current system and effectively targets those areas in need of improvement.

Thank you for considering our input.

Sincerely,

A handwritten signature in black ink that reads "Raymond S. Hoffman, M.D." The signature is fluid and cursive.

Raymond S. Hoffman, M.D.
Chief Medical Officer, Mosaic Community Services

Ralph Wolf, D.O., Board Certified in Adult and Forensic Psychiatry, Psychotherapeutic Services, Inc.

Brian Hastings, M.D., Medical Director, Continuous Care Team, UMMC

Jill RachBeisel, M.D., Medical Director, UMMC Community Psychiatry

Constance Houser, M.D., Associate Training Director, UMMC Dept. of Psychiatry.

Frances Schoonover, M.D., Psychiatrist, UMMC Carruthers Clinic

Larry Alessi, M.D., CEO, Harford-Belair Community Mental Health Center

C. Mark Shuler, M.D., Medical Director, Harford-Belair Community Mental Health Center
Doug Woodruff, M.D., Adult Psychiatrist, Harford-Belair Community Mental Health Center
Gary Klien, M.D., Child Psychiatrist, Harford-Belair Community Mental Health Center
Ralph Scoville, M.D., Upper Bay Counseling and Support Services
Anna Klumpp, M.D., Medical Director, Upper Bay Counseling and Support Services
Leslie Morris, M.D., Child Psychiatrist, Upper Bay Counseling and Support Services
Sanders Mompremier, M.D., Medical Director, Center for Children
Ibukun-Olu Isaacs, M.D., Child Psychiatrist, Center for Children
Paul Gianakon, M.D., Arundel Lodge
Sanjeev Singhal, M.D., Medical Director, Behavioral Health Partners of Frederick, Inc. Outpatient Mental Health Clinic
Shamsia T. Ally, M.D., Medical Director, Way Station, Inc. Outpatient Mental Health Clinic in Howard County
Efgenio Bautista, M.D., Medical Director, Lower Shore Clinic
Robert Reilly, M.D., Medical Director, One Stop Health and Wellness Center
Shashikala Venkatachalapathy, M.D.
Lakshmi P. Baddela, M.D., Medical Director, Alliance Inc.
Bertram Nayfack, M.D., Alliance Inc.
Constance Anton, M.D., Medical Director, The Mental Health Center of Western Maryland, Inc.
Kiran Iqbal, M.D., Medical Director, MPB Group Inc.
Lisa Reichard, M.D., Medical Director, Pathways Inc.